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A bright future ahead through Transformation and Sustainability Arturo Achard

The Volkswagen Group – 12 Brands





1938

(Quelle: VW Navigator)

The Volkswagen Group in 2018 – Facts and Figures





Financials Employees Production **Deliveries**

- Revenue: 235.8 billion €
- Operating Profit:17.1 billion €
- > 655.7 Thousand

- Sites: 106
- Models: 365

> 10.83 Million vehicles

Procurement of the Volkswagen Group





PROCUREMENT Facts and Figures



≈ 6000 Buyers

> Strong Team



≈ 166,5 Billion €
Purchasing
Volume

BIG Responsibility



9 Department Heads

Flat Hierarchies

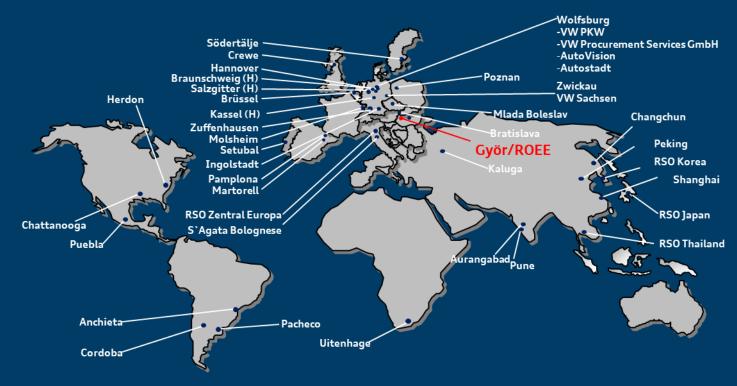


I Global Matrix

Group-wide Standards



PROCUREMENT Our Representation Worldwide

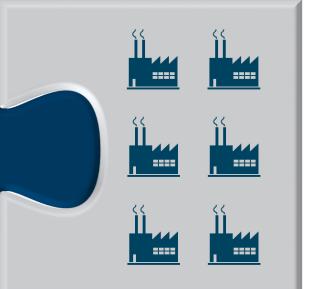


Main Functions of the Regional Office in Eastern Europe (ROEE) Audi Hungaria





Volkswagen
Regional Office
acts as a liaison between
The Volkswagen Group
and its supply base
in the Eastern European
region





Identify and qualify new suppliers in the region for the Volkswagen Group as well as assure the material flow from nominated suppliers in the Region to the factories of The Volkswagen Group

Key Challenges ahead for the Volkswagen Group













- Audi e-tron launch
- Volkswagen ID: first CO2 neutral supply chain and production
- Transformation of some factories in Europe,
 China and North America into pure-electric car

- Investment of € 30 billion in e-mobility
- Every 4th car in our range will be electric
- 50 new electric models



Digitalization: Change is necessary to succeed in the future!











- ▶ Paralyzing complexity through connections between ECUs and SW functions
- ▶ Updates not possible!
- ▶ Inability to harvest economies of scale



... Need for CHANGE!



Key Challenges ahead for the Volkswagen Group







Sustainability along the Supply Chain of the Volkswagen Group







- New rating in nomination process
- Without positive rating, no business award possible
- Group wide implementation from July 2019



- Defines expectations of VW Group towards mindset and conduct of business partners
- Cascades responsibility of business partners throughout entire supply chain

Thank you for your attention

